

A Conceptual Framework For Lifecycle-Driven Maintenance Operations In Medical Imaging

Aayush Agarwal

Independent Researcher, MBA (University of Michigan, Ross School of Business)

Abstract

The growing complexity, cost, and criticality of medical imaging systems in contemporary healthcare necessitate new strategies are needed to ensure reliability, availability, and efficiency, as regular maintenance, typically reactive or schedule-based, can result in increased downtime, costly operations, and faulty diagnoses. To overcome such challenges, this article develops a conceptual framework of lifecycle-driven maintenance operations in medical imaging by incorporating the principles of asset lifecycle management and healthcare-specific operational requirements. The framework focuses on a proactive and predictive methodology that aligns maintenance operations with the various phases of the equipment lifecycle - procurement, installation, operation, and decommissioning. It relies on real-time monitoring, data analytics and predictive modeling to optimize system performance and minimize service interruptions. The framework also highlights the significance of regulatory compliance, safety standards and cost-effectiveness as requirements within the maintenance decision-making process. The lifecycle-driven approach will enable healthcare organizations to extend equipment longevity, enhance patient safety, and improve total cost of ownership. This model also supports a more efficient allocation of resources and strategic planning at both technical and organizational levels. Ultimately, this lifecycle-based paradigm can do more than just boost operational resilience; it can also help healthcare providers offer precise, timely, and continuous diagnostic services. The proposed conceptual framework provides a platform to guide future empirical studies and practical applications and enables more sustainable and technology-adaptable maintenance methods in the medical imaging sector.

Keywords: Healthcare technology management, Equipment lifecycle, Reliability, Cost-effectiveness, Patient safety, Data analytics, Sustainability, Operational resilience, Regulatory compliance.

Introduction

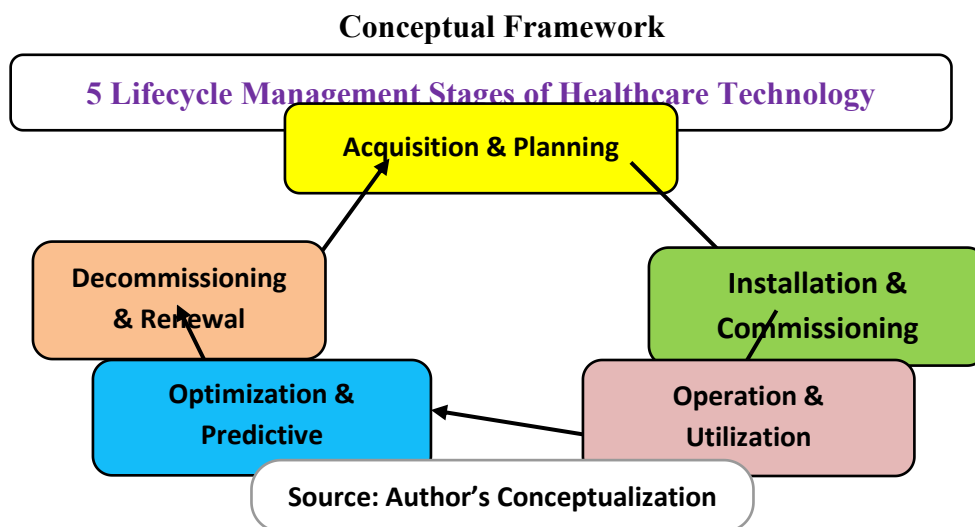
Medical imaging machines, including MRI devices, CT machines, X-ray machines, and ultrasound machines, are a staple of modern healthcare. They are critical, technologically advanced and capital-intensive systems crucial to clinical workflows. However, their complexity and sensitivity make them vulnerable to operational risks like calibration drifts, software failures, and component failures. Substandard maintenance may cause not only expensive malfunctions but also diagnostic errors and patient safety issues. Traditional maintenance schemes, mainly reactive or preventive, do not take a comprehensive lifecycle view of the equipment, causing inefficiencies. A lifecycle-based strategy acknowledges that imaging systems evolve over time and through distinct phases, including procurement, installation, utilization, optimization, and retirement, each requiring unique maintenance practices. To overcome these inefficiencies, this

article proposes a novel conceptual framework that integrates a comprehensive lifecycle management approach with advanced maintenance paradigms such as predictive maintenance and risk-based planning.

Chamunyonga et al. (2020) assessed the role of AI and ML in transforming radiation therapy, noting that both would enhance treatment planning and delivery and highlighted the importance of improving the medical curriculum in the future to prepare professionals to be AI-competent. The paper by Shen et al. (2017) reviewed the rapid development of medical image analysis using deep learning, including segmentation, registration, and classification. Dhiman et al. (2022) designed a medical image tumor detection-based machine learning model that is a hybrid CNN-based model. Their findings indicated better accuracy, efficiency and sustainability in medical image processing applications. Esteva et al. (2019) provided a summary of deep learning's use in healthcare, ranging from disease detection to personalized medicine. It also described ethical, regulatory and technical issues that have to be resolved in order to be adopted extensively. The article by Liu (2021) discusses the application of imaging and deep learning to develop an urban agricultural health informatics safety supervision system.

Lifecycle Management in Healthcare Technology

Lifecycle management considers medical equipment as a type of asset whose costs and performance change with time. This practice is essential in medical imaging, necessitating a dynamic maintenance strategy that is responsive to changing operational conditions, medical needs, and technological obsolescence. The suggested framework consists of five stages which are interrelated.



1. Acquisition & Planning: Healthcare technology management is founded on acquisition and planning. During this phase, healthcare institutions recognize the necessity of new equipment or technology through the analysis of patient needs, unmet service needs, and future objectives. This is done through proper budgeting, feasibility study, and selection of the best vendors, and adherence to healthcare regulations and standards. Proper planning ensures that appropriate and affordable technologies are purchased, avoiding unnecessary expenses and incorrect solutions. It

also aligns the technology with institutional strategies, enabling healthcare providers to increase efficiency, improve patient outcomes, and facilitate well-organized planning for future technological developments.

2. Installation & Commissioning: Installation and commissioning is the phase where the new healthcare technology acquired is installed and tested to ensure safe and effective use. The equipment is delivered and unpacked, examined, and physically integrated into suitable clinical or laboratory areas. To ensure quality assurance, calibration tests are performed to verify standards of performance, while also integrating with other hospital systems. At this stage, medical personnel are also trained to correctly and safely operate the equipment. Commissioning validates that the technology is fit for use in real-world medical applications. This phase is crucial as it marks the transition between acquisition and clinical application, emphasizing patient safety and maximum functionality.

3. Operation & Utilization: The operation & utilization stage encompasses the period of active use of healthcare technology in clinical practice. During this period, trained personnel operate the equipment to provide patient care, and frequent checks are made to ensure optimal usage rates are achieved. Proper documentation and adherence to operating procedures promote patient safety and accurate data. The effectiveness of the technology is measured through patient outcomes, reliability, and efficiency of services. Consistent utilization prevents misuse, underuse or overuse. This phase ensures that the purchased technology translates into an actual healthcare deliverable, maximizing return on investment and contributing to the provision of quality healthcare services.

4. Optimization & Predictive Maintenance: Optimization and predictive maintenance ensure that healthcare technologies remain reliable, efficient, and safe throughout their lifecycle. Calibration, repair, and software updates are conducted according to preventative maintenance schedules, while predictive analytics software can be utilized to predict equipment failures before they occur. This saves time and money, and improves patient safety by avoiding unforeseen malfunctions during crucial operations. This also includes optimizing workflow integration, software upgrades, and staff efficiency in equipment usage. By maintaining peak performance, healthcare facilities prolong the lifespan of their investments, ensure accreditation, and continuously enhance the quality of patient care services.

5. Decommissioning & Renewal: Decommissioning and renewal occur when healthcare technology has reached the end of its useful life. Technological advancements, frequent breakdowns, or non-compliance with regulations can render equipment outdated, inefficient, and unsafe. At this stage, decisions are made regarding safe decommissioning including proper disposal of hazardous material, recycling of reusable parts, or returning equipment to vendors. Renewal refers to the process of substituting old systems with new or advanced technologies, thereby guaranteeing service continuity and enhanced efficiency. This is an essential move towards a modern, competitive, and up-to-date healthcare setting, as outdated technology can jeopardize patient safety, raise expenses, and cause overall poor institutional performance in the long run.

Benefits of Lifecycle-Driven Maintenance

1. Reduced Downtime: A primary benefit of lifecycle-based maintenance is the significant reduction in medical imaging equipment downtime, a critical factor influencing patient throughput and clinical efficiency. Lifecycle-based maintenance can reduce such disruptions by

incorporating proactive mechanisms throughout the equipment's operational lifecycle. During acquisition and installation, detailed planning ensures that service contracts, availability of spare parts, and biomedical engineers' training have already been arranged. During the operation period, preventive and predictive maintenance plans (assisted by condition monitoring and Internet of Things-powered sensors) are used to identify anomalies in their initial stages before they develop into failures. Risk-based prioritization ensures that high-impact equipment receives timely interventions, thus preventing sudden failure when the equipment is in major clinical demand. Moreover, predictive analytics can enable hospitals to schedule maintenance during off-peak hours. Hospitals can maintain continuity in diagnostic services, thereby increasing patient satisfaction and trust by minimizing unplanned downtime. The cumulative effect is improved clinical workflow, reduced stress on medical staff, and higher utilization of imaging resources. Ultimately, patients will receive timely and accurate diagnostic services without delays incurred due to equipment failures.

2. Cost Efficiency: Medical imaging systems represent one of the highest investments for major healthcare institutions, and maintenance expenses often constitute a significant percentage of the total cost of ownership. Lifecycle-based maintenance is economical as it optimizes resource allocation throughout the life of the equipment. Long-term service agreements and scheduled replacements can be utilized during the acquisition stage to prevent unexpected future expenses. Preventive and predictive maintenance will limit the occurrence and intensity of significant breakdowns, thereby reducing repair costs and minimizing dependence on emergency services, which are often costlier. Predictive analytics also helps lower costs by enabling just-in-time interventions, thereby eliminating expensive, non-value-adding routine servicing. Furthermore, financial costs are inherent in equipment downtime, including patient rescheduling, loss of revenue, and a tarnished image. Reducing these incidents enables hospitals to maintain a consistent revenue stream. Additional cost savings are achieved during the decommissioning stage through organised renewal and recycling policies that recover the residual value of equipment. Overall, lifecycle-based maintenance transforms the financial equation from unpredictable reactive expenditure to planned and optimized investment with value generation, ensuring that healthcare institutions maximize returns on their medical imaging investments.

3. Enhanced Patient Safety: Accurate, reliable, and timely medical imaging diagnostic information is the principal mission of medical imaging, aiding clinical decision-making. Calibration errors, malfunctioning equipment, or misaligned imaging systems can interfere with the quality of diagnostics and endanger patient lives. The lifecycle-based maintenance framework addresses these risks by guaranteeing consistent performance throughout the equipment's lifespan. Preventive maintenance will maintain specifications to manufacturer guidelines which lowers the possibility of image quality degradation. Predictive maintenance, an AI-powered approach, can detect early signs of malfunction that might otherwise go unnoticed, providing the opportunity for corrective measures. Risk-based maintenance also focuses on safety-critical devices, meaning that equipment most needed in emergencies or life-saving diagnoses receives the highest priority. Organized lifecycle documentation tracks all service interventions, enhancing accountability and compliance with safety rules. Moreover, less time is spent by patients in waiting rooms, thus minimizing the time and resources lost due to delayed diagnoses

in urgent cases. All these practices help reduce the chances of misdiagnosis, patient exposure to unwarranted radiation, and ultimately increase confidence in the entire diagnostic process. Lifecycle-oriented maintenance therefore directly serves the ultimate aim of healthcare: patient protection and high-quality care.

4. Regulatory Compliance: Medical imaging equipment maintenance, documentation, and performance monitoring are highly regulated by both national and international bodies governing healthcare facilities. Failure to comply may lead to legal sanctions, loss of accreditation, and diminished patient confidence. The Lifecycle-based maintenance framework offers a systematic approach to ensure and maintain compliance. During acquisition, contracts may incorporate regulatory provisions such as ISO standards, Joint Commission guidelines, or local medical device regulations. During the commissioning process, performance baselines are set to conform with acceptance testing. During operation, preventive maintenance is performed on a schedule to confirm adherence to manufacturer instructions and safety codes, and predictive analytics provides auditable information for condition monitoring. Detailed lifecycle documentation provides a clear account of service history, inspection findings, calibration data, and corrective measures, which can be easily provided when subjected to a regulatory audit. Additionally, prioritizing risks ensures that equipment with the most significant compliance impact is maintained with the greatest care. By integrating compliance throughout the lifecycle, institutions can prevent regulatory violations and enhance their reputation for quality and responsibility. Finally, lifecycle-based maintenance will transform compliance from a reactive administrative liability into an integrated and proactive process that protects both patients and healthcare institutions.

5. Sustainability: The healthcare sector is increasingly pressured to ensure sustainable operations, and medical imaging equipment presents particular challenges as it is a high energy consumer, resource intensive, and its ultimate disposal demands careful consideration. Lifecycle-based maintenance promotes sustainability by extending equipment life, thereby minimizing replacements and saving resources. Such proactive initiatives will guarantee maximum energy efficiency, while predictive analytics can identify when components are not working efficiently and power might be wasted. Preventive maintenance reduces the need for frequent part replacements, while risk-based maintenance can guarantee the implementation of the most significant interventions. In the decommissioning phase, the framework will focus on end-of-life responsibility management, such as recycling, refurbishment, or safe disposal in accordance with environmental laws. By doing so, hospitals not only minimize their environmental impact but can also be eligible for sustainability certifications and green hospital programs. Furthermore, by extending the useful life of imaging systems it can alleviate the carbon footprint associated with manufacturing and shipping new devices. Thus lifecycle-based maintenance will not only promote operational efficiency and cost-saving but also make healthcare facilities responsible custodians of environmental and social sustainability.

Challenges and considerations: an overview

1. Data Integration: Data integration is among the key issues in executing lifecycle-based maintenance operations. Medical imaging equipment produces large volumes of performance

logs, error reports and calibration data, while clinical processing yields other usage data such as scan frequency, patient throughput, and operating conditions. Manufacturers usually have proprietary monitoring systems, which can cause compatibility issues with hospital information systems. The absence of standard data formats and interoperability protocols hinders the development of a standardized and consistent actionable maintenance platform. Hospitals often have to merge fragmented datasets manually, which is a time-consuming process and can be easily inaccurate. Moreover, cybersecurity concerns make real-time data sharing between equipment, hospital networks, and manufacturer databases more complex. Addressing this issue involves the adoption of industry-wide interoperability standards, investment in robust health IT infrastructure, and cooperating among hospitals, vendors, and regulatory bodies. Until then, piecemeal information systems will continue to frustrate the successful implementation of lifecycle-based maintenance models, diminishing their influence on cost effectiveness, patient care, and operational stability.

2. Skill Gaps: The transition to AI-enabled predictive maintenance systems, replacing traditional preventive maintenance, necessitates new skills for biomedical engineers and healthcare technology managers. Historically, these professionals focused on troubleshooting mechanical devices, calibration, and planned maintenance. Nonetheless, contemporary lifecycle-based models demand expertise in data analytics, machine learning algorithms, IoT-based monitoring systems, and cybersecurity measures. Healthcare facilities are often not well-equipped as many lack staff with such high technical skills. Constant professional development and training are important but can be costly in terms of time and resources. Additionally, technological innovation progresses rapidly, implying that skills will quickly become obsolete, requiring professionals to engage in continuous retraining. Lower-resource settings and smaller hospitals face even more challenging conditions, as they lack access to organized training programs or collaboration opportunities with technology providers. Closing the skills gap is thus a critical success factor for lifecycle-driven maintenance. In its absence, hospitals are likely to overlook the potential of predictive tools, misinterpret analytics outputs, or become overly dependent on vendors, which will undermine long-term sustainability and autonomy in medical imaging equipment management.

3. Financial Constraints: Although lifecycle-based maintenance is expected to yield significant long-term cost savings, the initial cost implications often prove to be a major problem, particularly for healthcare organizations with limited financial means. Implementing predictive maintenance systems usually involves investments in high-end sensors, data analytics software, and cloud-based storage systems, as well as integration with hospital IT infrastructure. Additionally, staff training and vendor support services constitute significant preliminary expenses. Smaller hospitals and facilities in the developing world might find it challenging to allocate these expenses, especially when competing with other needs such as staffing, drugs, and basic clinical services. A lack of finances can also serve as a deterrent to timely equipment replacement, making the adoption of lifecycle-driven practices more difficult. Along with other long-term cost-efficiencies, which are properly documented, healthcare administrators usually consider the short run budget cycles which are not encouraging to invest in technologies with multiple years payoff. To overcome this challenge, new financing schemes, including pay-per-

use service contracts, a leasing contract with an inbuilt maintenance clause, and government subsidies, might be required. Financial barriers will continue to be a significant impediment to massive uptake of lifecycle-based maintenance models in the medical imaging field until the time when such mechanisms are prevalent.

4. Regulatory Barriers: The compliance with the regulations is a crucial element in healthcare and may also serve as an obstacle to the innovation in lifecycle-based maintenance. Current systems have many geared towards the traditional method of maintenance that focuses on becoming fixed, hand-written inspection, and article-documented. These conventions are challenged by the introduction of AI-based predictive maintenance and real-time monitoring of the data since the regulators can be unclear on how they can justify the decision making based on the algorithm and certify the predictive systems. Certainly, the uncertainty on compliance makes hospitals not to implement advanced maintenance strategies in certain cases, despite the evident safety and efficiency improvement benefits of such measures. More so, the difference in regulations between the regions makes it difficult to implement in the case of the multinational healthcare systems and equipment manufacturers. There is also a lack of opportunities to share performance data between hospitals and vendors due to strict data protection laws that restrict sharing of performance data. To break through regulatory obstacles, healthcare practitioners, equipment manufacturing companies as well as policymakers need to engage proactively in updating standards to accommodate the changes in technology. The practice is slow to be adopted, but this can be expedited with pilot programs, sandbox environments, and international harmonization efforts. Regulatory ambiguity will continue to be an issue to innovation in maintenance operations of medical imaging equipment until these reforms are put into effect.

Research Gap

While much current research addresses general maintenance practices or narrowly focuses on predictive analytics, a comprehensive understanding of medical equipment maintenance across its complete lifecycle remains underexplored. Despite the growing body of literature on medical equipment maintenance, studies specifically examining lifecycle-based methods in medical imaging are notably scarce. Moreover, as other industries are looking into the implementation of technological innovations (i.e., predictive algorithms operated by AI and monitoring systems based on IoT) in their business, the systematic implementation of such methods in the maintenance processes of medical imaging has not been carefully examined. As well, there is a deficiency of empirical research that could investigate the effects of lifecycle-based frameworks on the operational efficiencies, patient safety, sustainability, and regulatory compliance in healthcare environments. Also, studies have not sufficiently covered the congruence between lifecycle management activities and the clinical needs of costly imaging procedures, including MRI, CT, and PET scanners. Another aspect in which knowledge is limited is the incorporation of sustainability factors especially in the decommissioning and renewal processes. Therefore, the gap in the research is that no extensive, evidence-based framework exists to embrace the multidimensional advantages and limitations of lifecycle-driven maintenance in medical imaging as well as include regulatory, financial, and technological limitations peculiar to the healthcare setting.

Importance of the Study

The significance of the study is that medical imaging systems play a crucial role in the diagnosis and treatment of various conditions but they also constitute some of the most resource-intensive and most technologically intensive assets of health institutions. The lifecycle-based maintenance strategy provides an opportunity to streamline system performance at each of its stages, such as acquisition to decommissioning, and thus reliability, cost-effectiveness and patient safety can be guaranteed. Through a systematic assessment of the advantages and the difficulties of lifecycle-based strategies, this research will give the health institutions information on how they can make sound decisions about resource utilization, training requirements, and policy compliance. What is more, the study helps to close the gap between the aspects of technological innovation and clinical practice as it examines the process of incorporating such advanced instruments like AI-based predictive maintenance into the current biomedical engineering activities. The results are especially relevant to the policymakers and hospital administrators who are trying to strike the balance between the financial means and the quality of healthcare provision. Furthermore, because of its focus on sustainability and environmentally friendly activities, the research fits into the global healthcare agenda of minimizing carbon footprint and advancing green hospital management. Thus, not only the operational efficiency, but also the long-term resilience and responsibility of medical imaging services are improved in the study.

Statement of the Problem

The modern healthcare system relies heavily on medical imaging devices like CT, MRI, and PET scanners, but their upkeep continues to be the concern of hospitals and diagnostic facilities. The traditional approaches to maintenance tend to be reactive or proactive in nature and therefore do not meet the dynamic needs of complex imaging systems throughout their lifecycle. It leads to high downtime, increasing operation costs and non-conformance with the regulations and possible risks to patient safety caused by delays or errors in diagnosing. Furthermore, the disconnection between equipment lifecycle stages i.e. acquisition and installation and utilization, optimization and decommissioning results in inefficiencies and missed opportunities to improve the situation. Monetary limitations also contribute to the problem, with healthcare facilities being not always able to justify upfront expenses on the advanced lifecycle management systems when benefits accumulate in the long perspective. Besides, the lack of skills between biomedical engineers, and the inadequate integration of data systems are some of the factors that deter the implementation of predictive maintenance procedures and sustainability practices. In that regard, the lack of a lifecycle-based, structured medical imaging maintenance system poses an urgent issue to health institutions because it compromises their capacity to provide effective, affordable, and safe diagnostic services. This gap should be addressed in order to improve health care results and organizational sustainability.

Objectives of the Study

1. To investigate the perceived importance of the lifecycle-based maintenance operation factors in medical imaging.
2. To identify how many the respondents agreed with the benefits of lifecycle-driven maintenance operations in medical imaging.

3. To examine the impact of issues and factors on the adoption of lifecycle-based maintenance in medical imaging.

Methodology

The research design used in this article was quantitative, descriptive, and analytical research design to examine the importance, the advantages and the obstacles related with lifecycle-driven maintenance activities in medical imaging. The study was developed on a purposive sample of 200 respondents, comprising biomedical engineers, radiologists, hospital administrators and healthcare technicians who directly deal with the management and use of medical imaging systems. The 200 sample was regarded as sufficient in order to obtain credible statistical data and guarantee the generalizability of results among various professional groups in healthcare facilities. The data has been gathered through a structured questionnaire that aims at capturing three aspects namely (i) the perceived importance of lifecycle-driven maintenance factors, (ii) agreement of the importance of said practices, and (iii) challenges and considerations that affect the implementation. Before administration, the questionnaire was tested to determine validity by having it reviewed by experts and a pilot test to be sure it was very clear and reliable.

Analysis, findings and Results

For data analysis, both **descriptive and inferential statistics** were applied. Inferential tests, including **one-sample t-tests, Kendall's W test, and hypothesis testing**, were employed to evaluate the significance of lifecycle-driven operations and the level of respondent agreement. These statistical tools provided a robust framework for drawing meaningful insights into the role and impact of lifecycle-driven maintenance in medical imaging.

Hypothesis

H1: Challenges and considerations significantly influence the implementation of lifecycle-driven maintenance operations in medical imaging.

Results of Descriptive Statistics of Challenges and Considerations Operations in Medical Imaging

Sl. No.	Challenges and Considerations	N	Mean	SD
1	Data Integration	200	3.54	0.986
2	Skill Gaps	200	4.58	0.756
3	Financial Constraints	200	4.12	0.675
4	Regulatory Barriers	200	3.56	0.721

The descriptive statistics reflect varying levels of issues healthcare institutions face in adopting lifecycle-based maintenance. Among the identified factors, skill gaps emerged as the most significant issue (Mean = 4.58, SD = 0.756), indicating that a lack of specialized technical knowledge in predictive analytics, artificial intelligence-based maintenance, and advanced biomedical engineering poses a significant hurdle. This finding highlights the acute need for professional development and specific training programs to address knowledge gaps.

Financial constraints also ranked high, with a mean score of 4.12 (SD = 0.675) suggesting that many institutions struggle to allocate resources for advanced maintenance technologies, particularly where resources are limited. Other challenges that fell in the medium category were data integration (Mean = 3.54, SD = 0.986) and regulatory barriers (Mean = 3.56, SD = 0.721).

These results align with the hypothesis, demonstrating that a combination of various challenges affect the successful implementation of lifecycle-based maintenance in medical imaging. Nevertheless, the fact that the mean value of skill gaps is exceptionally high implies that capacity-building should be the primary most urgent focus of intervention.

Benefits of Lifecycle-Driven Maintenance

This article demonstrates that lifecycle-based maintenance is an essential factor in streamlining the operations of medical imaging. Depending on lifecycle-based frameworks, unlike traditional maintenance strategies, which tend to be reactive or even highly narrowly preventative, this is a holistic framework that integrates the process of acquisition, installation, utilization, optimization and decommissioning. The findings reveal that this strategy decreases the downtime, improves cost-effectiveness, complies with regulation, and promotes patient safety in addition to environmentally friendly practices. The research confirms that the advantages of embracing the lifecycle-driven strategies greatly exceed the obstacles despite the presence of such challenges as skills gaps, financial limitations, and challenges in data integration. Furthermore, the impressive results of the descriptive and inferential statistics prove that the respondents understand the significance of proactive and sustainable equipment management. Finally, the study will help address the gap in knowledge, as it will provide a formal conceptual framework that will respond to the operational, financial, and regulatory realities of healthcare institutions. In this way, it not only contributes to the development of academic discourse related to healthcare technology management, but also offers practical advice to the administrators, engineers, and policymakers. Lifecycle-based maintenance is, therefore, a strategic imperative to ensure the creation of resilient, safe, and sustainable healthcare systems.

Hypothesis

H2: There is a statistically significant level of agreement among respondents regarding the perceived benefits of lifecycle-driven maintenance operations in medical imaging.

Table 2

Results of Kendall's W Test for benefits of Lifecycle-Driven Maintenance

Benefits	Mean Rank	Chi-Square value	p-value
Reduced Downtime:	5.82	191.213	<0.001**
Cost Efficiency	5.33		
Enhanced Patient Safety	5.46		
Regulatory Compliance	5.29		
Sustainability	6.40		

The Kendall's W test was performed to investigate the level of consensus among respondents regarding the advantages of lifecycle-based maintenance in medical imaging. The calculated Chi-square value was 191.213, with a p-value was less than 0.001, implying a statistically significant level of concordance among the responses. This substantiates the hypothesis that respondents are well aware of the significance of such benefits. The average rank scores demonstrate a hierarchy in the perceived importance of the benefits. Sustainability received the highest mean rank (6.40), indicating that participants place great importance on environmentally responsible practices and long-term optimization of the equipment lifecycle. Reduced downtime (5.82) was the next highest-ranked benefit, highlighting the importance of continuous imaging services for operations. Improved Patient Safety (5.46) and Cost Efficiency (5.33) were also highly ranked, as they are core activities of healthcare delivery and optimization of resources. Regulatory Compliance (5.29) is slightly lower but still demonstrates the understanding of the necessity, though it is not perceived as significant as operational and sustainability issues. In general, the findings indicate that respondents not only share a common view on the advantages of the lifecycle-driven maintenance but also consider sustainability and operational continuity to be the most important outcomes.

Hypothesis

H3: Lifecycle-driven maintenance operation factors are perceived as significantly important in medical imaging.

Table 3

Results of one-sample t-test Lifecycle-Driven Maintenance Operations in Medical Imaging

S. No	Factors	N	Mean	SD	t	p
L1	Acquisition & Planning	200	3.85	1.211	9.687	<0.001**
L2	Installation & Commissioning	200	3.03	1.323	8.741	<0.001**
L3	Operation & Utilization	200	3.29	1.228	6.220	<0.001**
L4	Optimization & Predictive Maintenance	200	3.11	1.216	4.323	<0.001**
L5	Decommissioning & Renewal	200	3.86	1.295	5.216	<0.001**

Interpretation

The results reveal that the five factors of lifecycle-driven maintenance operations exhibit significant statistical value ($p < 0.001$), thus supporting the hypothesis that each dimension is important in the practice of medical imaging maintenance.

Acquisition & Planning ($M = 3.85$, $t = 9.687$, $p = 0.001$) and Decommissioning & Renewal ($M = 3.86$, $t = 5.216$, $p = 0.001$) received the highest mean scores, implying that respondents emphasize the importance of strategic planning at the start of the equipment lifecycle and responsible renewal or disposal at the end of the equipment lifecycle.

Operation and Utilization ($M = 3.29$, $t = 6.220$, $p < 0.001$) and Optimization and Predictive Maintenance ($M = 3.11$, $t = 4.323$, $p < 0.001$) had lower ratings but were still considered significant, indicating an awareness of their operational applicability.

The importance of Installation & Commissioning ($M = 3.03$, $t = 8.741$, $p < 0.001$) was found to be moderately important, yet its significant t-value underscores its critical role in ensuring a piece of equipment works. The findings confirm that all lifecycle stages are appreciated by

stakeholders, with a particular emphasis on the front-end (planning) and the back-end (renewal) of the maintenance cycle, implying a comprehensive acknowledgment of the role of lifecycle-driven operations in medical imaging.

Discussion

Guodong et al. (2015) presents a multi-objective dynamic fuzzy scheduling algorithm to solve the product collaborative design. It considers the emergencies, enhancing flexibility and efficiency during complicated design processes. Ghahari et al. (2024) - Covers the risks of corruption during the stages of infrastructure development. Results can be used in effective ecological planning and preserving biodiversity. It uses a sustainable and cost-effective method to make decisions in order to maintain infrastructure reliability. Monsef et al. (2024) - News about an educational hackathon that promotes the development of healthcare innovation ecosystems. It emphasizes teamwork, capacity building, and infrastructural innovations building. Merchán-Cruz et al. (2025) - Formulates a moral code of conduct of Trust by Design in collaborative intelligence systems. It is based on human-centered AI, transparency and accountability.

Implications for the Study

The study has significant implications for clinical practice, healthcare management, policy, and research. For healthcare institutions, implementing a lifecycle-based maintenance model can improve operational efficiency as it will reduce the downtime of major imaging equipment and ensure patients have access to diagnostic services at all times. At the clinical level, effective imaging devices minimize the chances of misdiagnosis, thereby enhancing patient safety and treatment outcomes. Organizationally, the findings highlight the financial benefits of long-term cost savings, proactive interventions, and optimal resource allocation. This study is also valuable for policymakers, providing evidence on the necessity of establishing regulatory provisions that facilitate the documentation of lifecycle and promote medical imaging sustainability. Moreover, the article highlights the significance of overcoming skill deficiencies through designing specific training opportunities to meet the needs of biomedical engineers in advanced maintenance technologies. Lastly, at the research level, this work contributes to the expanding body of literature on healthcare technology management by providing a systematic conceptualization of the lifecycle operations. Altogether, the implications of the study advocate for a shift from reactive management to a comprehensive, proactive, and sustainable system of equipment management and establish lifecycle-based maintenance as the foundation of an innovative healthcare infrastructure.

Recommendations and Suggestions

There are a number of recommendations and suggestions that emerge from this study. Firstly, a lifecycle-based maintenance approach should be systematically planned, implemented, and tracked in healthcare organizations from the acquisition phase to decommissioning. Predictive maintenance technologies (e.g., AI, IoT-based monitoring systems) should be prioritized to enable early detection of equipment failures. Additionally, intensive training should be formulated to improve the technical competency of biomedical engineers so that they could be able to handle sophisticated diagnostic machines. The issue of financial challenges can be addressed through phased investment strategies, where initial costs are compensated by the

demonstrable long-term savings. The policymakers and regulatory agencies must establish explicit guidelines and compliance plans that will compel healthcare facilities to document lifecycle practices and incorporate sustainability in the decommissioning procedures. Joint ventures among hospitals, the equipment industry, and research centers are also advisable to promote knowledge exchange and innovation in lifecycle management. Finally, healthcare organizations should conduct frequent audit and performance evaluation to determine whether their maintenance strategies are effective or not. With the adoption of these recommendations, the institutions will be able to achieve better equipment reliability, lower the operational risks, and enhance patient care outcomes, as well as meet sustainability and regulatory standards.

Conclusion and Future Directions

Lifecycle-driven maintenance operations offer a systematic and proactive management approach for medical imaging systems. Furthermore, the global adoption of lifecycle-based maintenance practices can be facilitated through collaborative structures among manufacturers, hospitals, and regulatory bodies. This article has highlighted the role of lifecycle-based approach to medical imaging maintenance processes as an area that can revolutionize the management of technology in healthcare. By analyzing the importance of different phases of the lifecycle - namely acquisition, installation, optimization, and decommissioning - these findings demonstrate that these elements are viewed by various stakeholders as vital for ensuring the reliability and sustainability of imaging systems. The statistical tests verified a strong level of agreement among respondents regarding the benefits, with top priorities observed as sustainability, decreased downtimes, and improved patient safety. Simultaneously, the problems like skill shortage, budget limitations, and data integration issues were identified to have a strong impact on implementation, which indicates the necessity of specific interventions. The findings are of theoretical and practical value. Ideationally, the research gap in the literature is bridged in the sense of providing an evidence-based framework in the form of integrating the technical, operational, and regulatory aspects of the concept of lifecycle-driven maintenance. In practice, the results can give practical recommendations to the healthcare administrators, biomedical engineers, and policymakers to streamline operations in the imaging field, distribute their resources efficiently, and develop robust maintenance systems. Ultimately, lifecycle-driven maintenance is not merely a technical activity but a strategic requirement that can lead to enhanced patient care, regulatory adherence, cost reductions, and sustainability within the current healthcare landscape.

Reference

1. Chamunyonga C., Edwards C., Caldwell P., Rutledge P., Burbery J. (2020) The impact of artificial intelligence and machine learning in radiation therapy: considerations for future curriculum enhancement. *Journal of Medical Imaging and Radiation Sciences*, 51(2), 214-220.
2. Shen D., Wu G., Suk H. I. (2017) Deep learning in medical image analysis. *Annual Review of Biomedical Engineering*, 19(1), 221-248.
3. Dhiman G., Juneja S., Viriyasitavat W., et al. (2022) A novel machine-learning-based hybrid CNN model for tumor identification in medical image processing. *Sustainability*, 14(3), 1447.

4. Esteva A., Robicquet A., Ramsundar B., et al. (2019) A guide to deep learning in healthcare. *Nature Medicine*, 25(1), 24-29.
5. Liu Z. (2021) Construction of urban agricultural health informatics safety supervision system based on imaging and deep learning. *Concurrency and Computation: Practice and Experience*, 33(12).
6. Guodong, Y., Yu, Y., Xi, Z., & Aijun, L. (2015). Multi-objective dynamic fuzzy scheduling and its algorithm in product collaborative design considering emergency. *Journal of Intelligent & Fuzzy Systems*, 29(4), 1355-1365.
7. Ghahari, S. A., Queiroz, C., Labi, S., & McNeil, S. (2024). Corruption propensity and mitigation at different phases of infrastructure development. *Public Works Management & Policy*, 29(1), 5-44.
8. Sahraoui, y., Clauzel, c., & Foltête, J. C. (2025). Hierarchy and Centrality in Ecological Networks. *Centralities and Hierarchies of Networks and Territories*, 123.
9. Kokala, A. (2024). Leveraging process mining to enhance business process management: Concepts, framework, and applications. *International Research Journal of Modernization in Engineering Technology and Science*, 6(12).
10. Abubakar, A. S., Wahab, M. M. B. A., Shafiq, N., Danyaro, K. U., & Adebajo, A. U. (2024). Integrating life cycle cost analysis into pipeline asset integrity management: A comprehensive approach in decision support systems. *Journal of Hunan University Natural Sciences*, 51(1).
11. Monsef, S., Yarmohammadian, M. H., Javanmard, S. H., Mazaheri, E., & Amini-Rarani, M. (2024). Educational hackathon to develop the infrastructure of an innovation ecosystem in the healthcare field: The event summary. *Journal of education and health promotion*, 13(1), 342.
12. Merchán-Cruz, E. A., Gabelaia, I., Savrasovs, M., Hansen, M. F., Soe, S., Rodriguez-Cañizo, R. G., & Aragón-Camarasa, G. (2025). Trust by Design: An Ethical Framework for Collaborative Intelligence Systems in Industry 5.0. *Electronics*, 14(10), 1952.