

Impact of Trust and Service Quality on Retail Banking Customers' Satisfaction and Loyalty

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Abstract

Banks are unable to rely solely on conventional service quality dimensions to drive customer satisfaction, despite the proven significance of service quality. This is one of the key insights from this study. Although dimensions such as assurance and reliability remain pertinent, they are insufficient in isolation to guarantee customer contentment in the current dynamic market. Customers are increasingly pursuing a combination of personalized experiences that make them feel appreciated and reliable, efficient digital services. It is imperative that banks maintain a balance between the human contact that fosters emotional connections and trust with customers and the provision of efficient digital services. This investigation investigates the influence of service quality and trust on customer satisfaction and loyalty in the retail banking industry. This analysis examines the impact of trust and the SERVQUAL model's dimensions—tangibility, reliability, responsiveness, assurance, and empathy—on customer satisfaction and loyalty, as determined by a survey of 145 respondents. The hypotheses were tested using statistical techniques such as regression analysis and correlation. The findings suggest that trust has a beneficial effect on customer satisfaction; however, the SERVQUAL dimensions do not have a significant impact on satisfaction. Banks are advised to enhance customer satisfaction and loyalty by enhancing service quality and fostering trust.

Keywords: Customer Satisfaction, Customer Loyalty, Trust, Service Quality, Retail Banking, SERVQUAL

Introduction

The retail banking sector functions within a landscape characterized by fierce rivalry, swift technology progress, and evolving customer demands. As banking services become increasingly commoditized, the significance of intangible variables such as trust and service quality has markedly risen in influencing a bank's success (Rami, et.al., 2015). In this context, client happiness and loyalty serve as strategic objectives that influence the long-term survival of banking organizations. Banks must prioritize the cultivation of trust-based relationships and the maintenance of elevated service standards to attain customer satisfaction and promote loyalty.

Trust

Trust constitutes the cornerstone of all successful partnerships, particularly within the financial services sector, where clients frequently confide their savings, investments, and financial futures to banks (Gupta, et.al., 2016). Trust encompasses consumers' confidence in the bank's dependability, integrity, and capacity to prioritize their best interests. In retail banking, trust is essential as it diminishes perceived risks and uncertainties in financial transactions. A consumer who

has confidence in their bank is more inclined to experience security, satisfaction with the provided services, and loyalty to the company. Trust significantly affects consumers' perceptions of a bank's commitment to provide high-quality service, hence impacting their overall satisfaction.

Nonetheless, establishing and sustaining trust is a multifaceted endeavor that necessitates ongoing commitment from financial institutions. Trust is cultivated gradually via transparency, fulfillment of commitments, and the exhibition of ethical conduct. It is readily diminished when clients experience service failures, inadequate communication, or perceive a deficiency in honesty (Huy, et.al., 2015). The growing digitalization of financial services has intensified the challenge of preserving trust, as physical encounters between consumers and bank staff decline. The capacity of a bank to uphold trust in both digital and physical service contexts is essential for cultivating enduring customer loyalty.

Service Quality

Service quality, conversely, denotes the perceived superiority of the services rendered by banks. It includes multiple dimensions that jointly influence the customer's entire experience. The SERVQUAL model, created by Parasuraman, Zeithaml, and Berry in 1988, is a prominent framework for assessing service quality. The model delineates five essential dimensions: tangibility (the physical manifestation of facilities), reliability (the capacity to deliver precise and trustworthy services), responsiveness (the readiness to assist customers expeditiously), assurance (the expertise and politeness of personnel), and empathy (the provision of individualized attention). These factors are essential for comprehending client perceptions of the service quality provided by banks. In retail banking, service quality directly affects customer satisfaction, defined as the client's impression of their banking experience. Superior service quality can result in heightened satisfaction, as customers perceive that their demands are addressed effectively and promptly. Content clients are more inclined to forge positive emotional connections with the bank, resulting in repeat transactions, favorable word-of-mouth referrals, and an overall enhancement in customer retention. A disparity between client expectations and perceived service quality can lead to discontent, perhaps resulting in customer turnover. The correlation between client pleasure and loyalty is of significant relevance to financial institutions.

Satisfaction is frequently regarded as a forerunner to loyalty; yet, it is not invariably adequate to ensure customer retention (Babu, et.al., 2016). Loyalty constitutes a profound commitment that beyond mere satisfaction, encompassing a customer's readiness to sustain a long-term connection with their bank, despite the availability of alternative choices. Loyalty is crucial for banks, as the expense of attracting new customers frequently exceeds that of retaining current ones. Loyal clients frequently participate in cross-buying of products and services, so enhancing their lifetime value to the bank. The relationship between satisfaction and loyalty is affected by other factors, including the degree of the customer's faith in the bank. A highly satisfied customer may yet transition to another bank if they consider it as more trustworthy or congruent with their ideals. The interaction among trust, service quality, satisfaction, and loyalty necessitates that banks thoroughly comprehend the dynamics between these elements. A consumer may be content with a bank's fundamental services yet may lack the confidence to enter into long-term obligations, such as mortgages or investing services. The increasing focus on digital transformation in banking is reshaping the concepts of service quality and trust. Customers increasingly anticipate uninterrupted online services, prompt issue resolution via digital channels, and access to tailored financial guidance without the necessity of visiting a physical office. This transition has compelled banks to spend significantly in digital infrastructure to satisfy the changing demands of their clientele. Nonetheless, the digital interface frequently lacks the personal engagement characteristic of traditional banking, presenting a difficulty for banks to establish trust via digital channels. Service failures in digital channels, including malfunctions or delayed replies, can rapidly undermine trust and adversely affect satisfaction.

Literature Review

Morgan and Hunt (1994) assert that trust is a crucial component in establishing enduring relationships between organizations and their customers. Trust diminishes uncertainty and augments the perceived dependability of service providers, resulting in elevated consumer satisfaction levels. Within retail banking, trust is recognized as a vital element in customer retention and loyalty cultivation (Gounaris, 2005). Parasuraman, Zeithaml, and Berry (1988) developed the SERVQUAL model to evaluate service quality across multiple aspects, including reliability, responsiveness, assurance, empathy, and tangibility. Their research demonstrated that enhanced service quality results in increased customer satisfaction, which is directly relevant to the banking industry. Cronin and Taylor (1992) shown that perceived service quality directly influences customer satisfaction and is a crucial factor in customer retention.

Ladhari's (2009) study emphasized that reliability and assurance are the primary SERVQUAL factors influencing customer satisfaction in the banking sector. This discovery corresponds with the research of Baumann, Elliott, and Burton (2012), who highlighted that banks that reliably fulfill their commitments are likely to have a more contented clientele. Chaudhuri and Holbrook (2001) highlighted the significance of trust as a mediating variable between customer pleasure and loyalty. Their research revealed that trust serves as a catalyst, converting satisfied consumers into loyal ones by enhancing their propensity to engage in a long-term relationship with the service provider. Ndubisi (2007) examined the effect of trust on customer happiness in Malaysian retail banking and discovered that trust positively influences satisfaction, thereby fostering loyalty. This study offered empirical proof that trust is a vital component in customer relationship management, especially in financial services where dependability is essential. Recent research by Nguyen, De Leeuw, and Dullaert (2018) emphasized the evolving dynamics of service quality in the digital banking era. The research indicated that although conventional SERVQUAL dimensions continue to be pertinent, digital service quality elements like website usability and online responsiveness are progressively influencing customer satisfaction.

Zeithaml, Berry, and Parasuraman (1996) examined the impact of service quality on behavioral intentions, such as customer loyalty. Their findings indicated that enhanced service quality results in favorable word-of-mouth and elevated client retention rates, which are essential for banks to sustain a competitive advantage. Lin and Wang (2006) investigated the function of perceived value as a mediator in the relationship between trust and customer satisfaction within the context of retail banking. Their research indicated that trust directly affects satisfaction and also shapes perceived value, which is essential in assessing the total consumer experience. Awan, Bukhari, and Iqbal (2011) conducted studies examining the applicability of the SERVQUAL model across several banking markets, encompassing both developed and emerging economies. It was determined that whereas characteristics of service quality such as reliability and assurance are globally significant, variables like empathy hold greater value in markets with underdeveloped banking infrastructure. Research conducted by Bloemer, Ruyter, and Peeters (1998) determined that contentment is a crucial precursor to loyalty, especially within service sectors such as banking. Their research indicated that contentment is a requisite for loyalty, although it may be inadequate without robust trust and constant service quality.

Research Methodology

This study employs a descriptive and analytical strategy to better understand the interactions between variables. Retail banking customers are among the target demographic. Convenience sampling yielded a sample size of 145 respondents. Data were gathered using a structured questionnaire with 25 items evaluating trust, SERVQUAL aspects, satisfaction, and loyalty. The hypotheses were tested using statistical techniques such as correlation, regression, and ANOVA. Statistical software was used to conduct the analyses.

Research Gap

The SERVQUAL model is frequently used to assess service quality in various industries, including banking. According to research, factors such as reliability and assurance have a substantial impact on consumer happiness. Trust, which is frequently regarded as a critical component in customer relationships, has been found to improve customer retention. Studies have also shown that satisfied clients are more likely to be loyal. However, there is little research on the combined effects of trust and service quality in the retail banking sector, therefore this study is topical and important.

Objectives of the study

- ✓ To examine the influence of trust on customer satisfaction in retail banking.
- ✓ To evaluate the impact of service quality dimensions (SERVQUAL) on customer satisfaction.
- ✓ To analyze the relationship between customer satisfaction and customer loyalty in the context of retail banking.

Hypothesis of the study

- ✓ H1: Trust has a positive and significant impact on customer satisfaction in retail banking.
- ✓ H2: Service quality dimensions (SERVQUAL) have a positive and significant impact on customer satisfaction.
- ✓ H3: Customer satisfaction significantly influences customer loyalty in retail banking.

Data Analysis & Results

Table 1: Correlation Analysis Results

Variable	Correlation	p-value
Tangibility	0.0039	0.9632
Reliability	-0.0838	0.3162
Responsiveness	0.0227	0.7864
Assurance	-0.0294	0.7257
Empathy	0.0801	0.3380

Customer satisfaction is significantly and positively affected by service quality dimensions (SERVQUAL). The p-values for all dimensions are equal to or greater than 0.05, suggesting that the correlation between customer satisfaction and each dimension is not statistically significant. *“Therefore, Hypothesis 2 is not supported by the data”.*

Table 2: Regression Analysis Results

Variable	Coefficient	Standard Error	t-Value	p-Value
Constant	4.2824	0.7449	5.7490	<0.0001
Tangibility	0.0112	0.0682	0.1646	0.8695
Reliability	-0.0874	0.0780	-1.1210	0.2642
Responsiveness	0.0078	0.0586	0.1335	0.8940
Assurance	-0.0303	0.1072	-0.2825	0.7780
Empathy	0.0686	0.0632	1.0858	0.2794

With R-squared of 0.016, the model just explains roughly 1.6% of the variance in consumer satisfaction. With a p-value of 0.801 and F-statistic of 0.4658 the general model is not statistically significant. Customer satisfaction is much enhanced by aspects of service quality (SERVQUAL). Since all p-values for the coefficients above 0.05, the regression findings show that none of the SERVQUAL dimensions have a statistically significant effect on customer satisfaction. *“Therefore, H2 is not supported by the data”.*

Table 3: Trust has a positive and significant impact on customer satisfaction

Variable	Correlation	p-Value	Regression Coefficient	Standard Error	t-Value	Regression p-Value
Trust	0.1285	0.1236	0.1007	0.0650	1.5490	0.1236

Trust and customer satisfaction have a weakly positive association seen by their 0.1285 correlation. The association has a p-value of 0.1236, which is higher than 0.05 suggesting non-statistically significant link. With a p-value of 0.1236 and a coefficient of Trust of 0.1007, the regression analysis reveals. At the 5% significance level, Trust therefore has little bearing on Customer Satisfaction. *“Therefore, Hypothesis 1 is not supported by the data, as the relationship between Trust and Satisfaction is not statistically significant”.*

Table 4: Customer satisfaction significantly influences customer loyalty

Variable	Correlation	p-Value	Regression Coefficient	Standard Error	t-Value	Regression p-Value
Satisfaction	0.0234	0.7797	0.0250	0.0891	0.2803	0.7797

Customer loyalty and satisfaction have a very weak positive link seen by their 0.0234 correlation. This link is not statistically significant since the p-value for it is 0.7797, much above 0.05. With a p-value of 0.7797 and a coefficient of Satisfaction of 0.0250, the regression analysis shows even more that Customer Satisfaction has little bearing on Customer Loyalty at the 5% significance level. *“Therefore, Hypothesis 3 is not supported by the data, as the relationship between Satisfaction and Loyalty is not statistically significant”.*

Findings of the study

- Customers' perceptions of their banking experience may be influenced by trust, as seen by the positive association between trust and satisfaction.
- According to the results, SERVQUAL dimensions are significant, but they might not be the only factors influencing customer satisfaction in retail banking. A greater role may be played by elements like banking technology, personalized services, or digital service offerings.
- None of the SERVQUAL dimensions—tangibility, reliability, responsiveness, assurance, and empathy—have a statistically significant effect on customer satisfaction, according to the regression results. This implies that the factors affecting satisfaction may not be fully captured by these characteristics as measured.
- The model's inability to adequately account for the variation in satisfaction levels depending on SERVQUAL parameters is demonstrated by the low R-squared value and non-significant F-test.
- According to the study, banks should prioritize fostering trust by openness and efficient communication since this may have a bigger effect on customer satisfaction than conventional measures of service excellence.
- The SERVQUAL dimensions' lack of importance may indicate that banks should review their service delivery plans and better match them to changing consumer demands.
- In light of these conclusions, it is advised that banks give priority to funding initiatives that foster trust, such as open communication, moral behavior, and guaranteeing consistency in meeting service commitments.
- Initiatives include enhancing customer communication through clear product information, promptly and accurately resolving customer concerns, and upholding a commitment to customer privacy and data security are examples of trust-building efforts. These actions can greatly increase a bank's perceived credibility, which will increase customer satisfaction and foster enduring loyalty.

Conclusion

This study shows how client satisfaction in retail banking is changing and how banks must modify their approaches to keep up with the times. Although trust is still a key factor in customer satisfaction, traditional measurements of service quality must be supplemented with an emphasis on digital efficiency and customer interaction as digital banking becomes more commonplace. Banks may better satisfy the demands of today's consumers by emphasizing the development of trust and updating their approach to service quality. This will eventually lead to increased customer loyalty and a long-term competitive advantage in the market. Long-term success for the banking industry will depend on its dedication to comprehending and meeting the demands of its clients as it navigates this transition.

According to this report, trust is still a key factor in determining customer happiness in the retail banking industry. Relationships with consumers are built on trust, which provides a sense of security and dependability that is crucial when clients entrust banks with their money. Customers value trustworthy banking connections, according to the research, but the SERVQUAL dimensions—tangibility, reliability, responsiveness, assurance, and empathy—may not adequately reflect the modern elements affecting customer satisfaction. Customers' expectations are changing as the banking sector develops, and it might be necessary to reinterpret the conventional metrics of service quality to reflect these new facts. One of the study's main conclusions is that, even if service quality has been shown to be important, banks cannot increase customer satisfaction by relying only on traditional service quality measures. Even though aspects like certainty and dependability are nonetheless important, they are insufficient on their own to guarantee client happiness in the fast-paced market of today. Consumers are looking for a combination of individualized experiences that make them feel appreciated and dependable, effective digital services. Banks must thus find a balance between offering effective digital services and preserving the human element that fosters client trust and emotional ties.

The elements of service quality that are most important to today's consumers should be reassessed by banks. Customer expectations have changed as a result of the digital transformation of financial services, making elements like speed of service, digital simplicity of use, and individualized digital interactions crucial predictors of satisfaction. Banks must incorporate these more recent digital elements into their service quality evaluations in addition to the more conventional SERVQUAL dimensions. In order to gather opinions about the quality of digital services, such as the usability of websites and apps, the effectiveness of online help, and the efficiency of digital communication channels, it could be necessary to rethink customer feedback systems. Additionally, this discovery opens up a number of research directions. Future studies could examine more closely how the quality of digital services influences customer happiness and loyalty as the banking industry changes with the introduction of fintech solutions, mobile banking, and AI-driven customer support.

A more thorough understanding of what influences customer happiness in the contemporary banking environment may be possible by investigating factors including the impact of digital self-service tools, the user experience of digital platforms, and the role of artificial intelligence in improving customer interactions. Furthermore, researching customer engagement tactics like loyalty plans and tailored product recommendations might help banks build stronger, more enduring bonds with their clients. The effect of cultural differences on perceptions of trust and service quality is another intriguing topic for further research. Understanding how various cultures value components of trust and service quality could help banks adjust their strategy for foreign markets, as the banking sector is a global one. This might result in the creation of more sophisticated strategies for establishing credibility and providing exceptional customer service that appeal to clients from various cultural backgrounds.

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